

**SOUTENIR CEUX  
QUI SERVENT NOTRE NATION**

**COMPAGNIE CANADA**

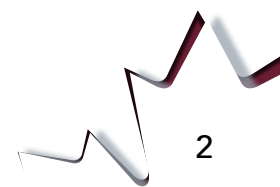


**PLUS D'UNE FAÇON DE SERVIR BILAN DE L'ANNÉE 2022**

# 2022

## TABLE DES MATIÈRES

MESSAGE DU FONDATEUR ET PRÉSIDENT .....	3
ACTIVITÉS PRINCIPALES DE 2022 .....	4
NOS PROGRAMMES .....	7
GOUVERNANCE .....	13
LE CONSEIL D'ADMINISTRATION .....	14
NOS PARTENAIRES STRATÉGIQUES DE 2022 .....	15
LES ENTREPRISES PARTENAIRES DE 2022 .....	17
NOS DONATEURS .....	27





## MESSAGE DU FONDATEUR ET PRÉSIDENT



2022 a été une année de dynamisme et de croissance pour Compagnie Canada. Après plusieurs mois d'activités virtuelles en raison de la pandémie mondiale, nous avons pu organiser des événements en personne en plus de nos actions virtuelles. Ce fut un énorme plaisir de voir de nombreux visages nouveaux et familiers tout au long de l'année.

Nous avons organisé notre 15<sup>e</sup> cérémonie annuelle de remise de bourses, pour soutenir les enfants et les familles de ceux qui ont fait le sacrifice ultime pour notre pays. Nous avons attribué 34 bourses aux cadets et aux Rangers juniors canadiens pour les aider à poursuivre leurs études. Notre programme éducatif, Je Me Souviens, a été renforcé par des ressources supplémentaires pour les étudiants et les enseignants. Nous avons aussi mis en place une plateforme de collaboration pour les responsables militaires et civils afin qu'ils puissent se réunir et discuter de sujets d'intérêt commun.

Il y a *plus de façons de servir* ceux qui servent notre pays, et je suis fier de tout ce que Compagnie Canada a accompli cette année. Grâce au soutien de nos donateurs, partenaires, amis et commanditaires, nous continuerons à veiller à ce que les membres des Forces armées canadiennes et leurs familles reçoivent le respect et l'attention qu'ils méritent.

Cordialement,  
Blake C. Goldring  
C.M., M.S.M., CD

# 2022

## ACTIVITÉS PRINCIPALES

### Jouer ferme, lutter ferme : le sport et les militaires canadiens

L'exposition itinérante *Jouer ferme, lutter ferme* que nous commanditons est de nouveau sur la route et a attiré de nombreux visiteurs à Alberta Sports Hall of Fame & Museum à Red Deer en Alberta.



Depuis 2007, **884 000 \$** sous forme de bourses d'études de Compagnie Canada ont été remis à **77 étudiants** de **45 familles de militaires**.

### 15<sup>e</sup> cérémonie annuelle de remise de bourses d'études de Compagnie Canada

Au mois d'août, nous avons tenu notre 15<sup>e</sup> cérémonie annuelle de remise de bourses d'études et avons attribué un total de 114 000 \$ en bourses d'études à 20 étudiants post-secondaires, et pour la première fois, à deux étudiants en cycle supérieur.

### Camp Feuille d'érable

Grâce aux efforts des membres de deux (2) régiments de génie de combat en utilisant nos généreux dons, Camp Feuille d'érable à Jacob's Island possède trois cabanes presque neuves pour accueillir plus de campeurs.



# major activités



# 2022

## ACTIVITÉS PRINCIPALES

### Inaugurations du VBL III

Les communautés de Morinville, en Alberta et de Conception Bay South, en Terre-neuve-et-Labrador ont inauguré leurs VBL pour rendre hommage aux services et aux sacrifices des Forces armées canadiennes en Afghanistan.



« Avec la bourse d'études, je suis très près de réaliser mon objectif de devenir un enseignant de musique. Merci de m'avoir offert cette occasion.

– WO2 Zachary Ings



### Programmes pour les Cadets et les Rangers juniors canadiens

Nous avons remis 34 bourses d'études aux membres des cadets et des Rangers juniors canadiens partout au Canada, en plus des 81 récipiendaires précédents pour un montant total de 115 000 \$.

Encore cette année, nous avons offert un soutien aux Rangers juniors canadiens dans les régions isolées qui sont confrontés à des difficultés financières. À ce jour, près de 40 000 \$ ont été attribués.

# activités principales



# 2022

## ACTIVITÉS PRINCIPALES

### Événement d'échange

Notre chapitre du Québec a organisé son traditionnel dîner régimentaire pour les chefs d'entreprise. Les discussions ont inclus une session de questions-réponses sur le leadership et la situation géostratégique actuelle avec le lieutenant-général (à la retraite), l'honorable Andrew Leslie.

### Soins pour les anciens combattants

Compagnie Canada a promis près de 300 000 \$ en soutien aux plans et aux recherches de Perley Health pour transformer les soins destinés aux personnes âgées et aux anciens combattants.



*Courage dans le chaos:  
l'histoire de Dieppe*



### Je me souviens

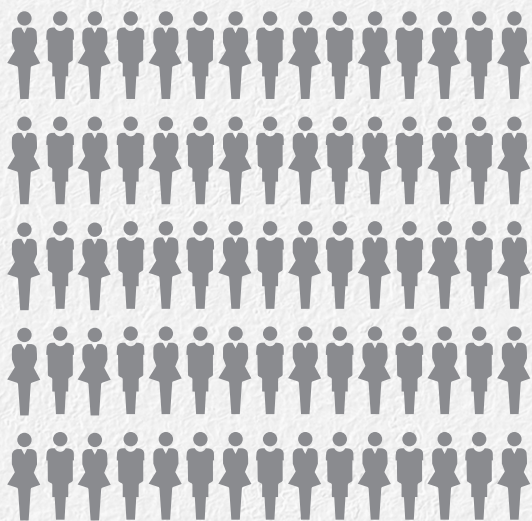
Notre programme éducatif a lancé un nouveau module, Courage dans le Chaos : L'histoire de Dieppe sur la bravoure et les sacrifices des soldats canadiens sur les côtes de Dieppe, en France, lors de l'opération Jubilee, le 19 août 1942.

# activités principales





# nos programmes



# 77

## ÉTUDIANTS

ONT BÉNÉFICIÉ DU  
PROGRAMME DE BOURSES  
DEPUIS 2007

## Programme de bourses

Depuis 2007, nous avons soutenu les militaires par le programme de bourses d'études de la Compagnie Canada. Sa mission est de reconnaître le sacrifice ultime des militaires canadiens pour notre pays, et de leur rendre hommage en offrant à leurs enfants une possibilité d'avancement sous la forme de bourses d'études post-secondaires. Le programme vient en aide aux enfants de militaires qui ont perdu la vie dans le cadre de missions, d'activités d'entraînement ou de blessures liées au trouble de stress post-traumatique.

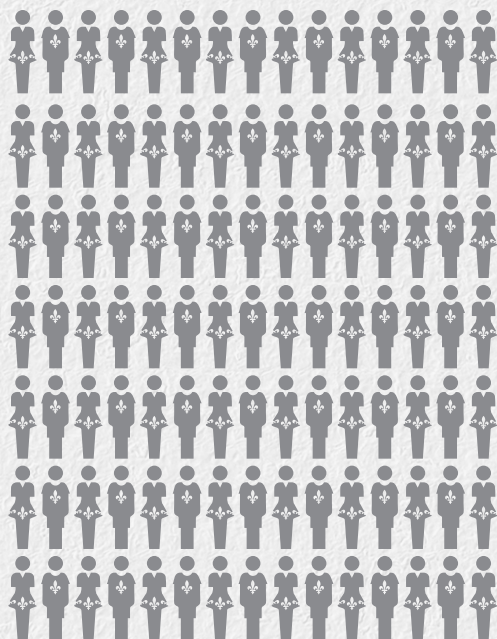
Notre cérémonie de 2022 s'est déroulée en ligne et en personne avec des invités spéciaux Ron MacLean de la Soirée du hockey et le Général Wayne Eyre, chef d'état-major de la défense. Nous étions fiers d'attribuer des bourses d'études à 22 jeunes remarquables, y compris deux (2) étudiants en cycle supérieur.


Au cours des quinze dernières années, des bourses d'études s'élevant à un montant total de 884 000 \$ ont été attribuées à 77 étudiants issus de 45 familles de militaires.





# nos programmes



 = 1000 ÉTUDIANTS

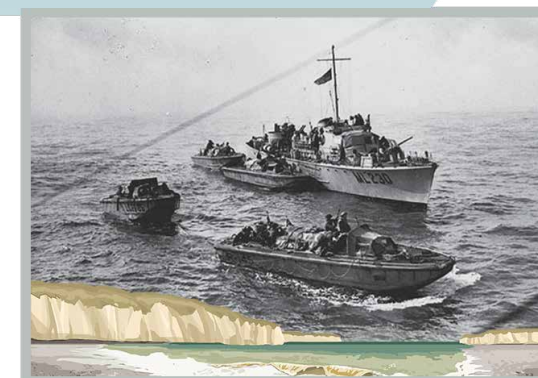
**110 000**  
**ÉTUDIANTS ET**  
**ENSEIGNANTS**  
ONT ACCÉDÉ AUX OUTILS  
ET AUX RESSOURCES DE JMS

## ***Je me souviens***

Le programme Je me souviens (JMS) est un programme de formation créé par Compagnie Canada en collaboration avec la fondation du Royal Montreal Regiment et Royal 22<sup>e</sup> Régiment. Le programme a pour objectif l'élaboration, la publication et la distribution de ressources pédagogiques en rapport avec l'histoire des militaires canadiens. Notre but est d'offrir des ressources pédagogiques gratuitement pour aider les étudiants à mieux connaître le rôle du Canada dans les conflits militaires et à comprendre les impacts à long terme de la guerre.

Le programme continue de s'étendre et de se développer avec 110 000 étudiants et enseignants qui ont consulté ces ressources en personne et en ligne. Cette année, Je Me Souviens a présenté une nouvelle exposition sur la bataille de Hong Kong et a lancé un nouveau module, Courage dans le Chaos : L'histoire de Dieppe.

### **COURAGE DANS LE CHAOS : L'HISTOIRE DE DIEPPE**



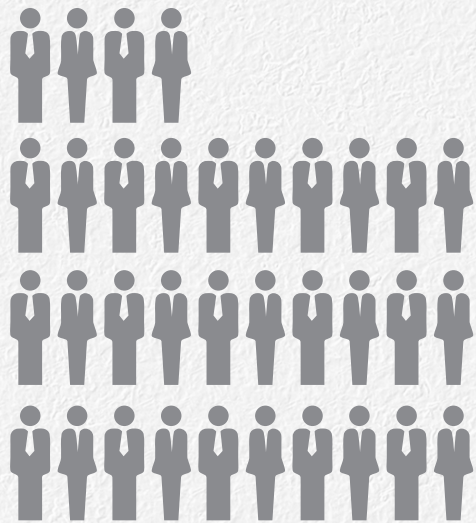
### **DÉFIS INSURMONTABLES**







# nos programmes



# 34

## BOURSES

ONT ÉTÉ ATTRIBUÉES  
À LA 4<sup>E</sup> ANNÉE  
DU PROGRAMME

## Programme de Bourses pour les Cadets et les Rangers juniors canadiens

Depuis 2019, Compagnie Canada a récompensé les jeunes leaders chez les Cadets et les Rangers juniors canadiens en leur remettant des bourses de 1 000 \$ pour poursuivre des formations post-secondaires, des formations professionnelles et en leur accordant d'autres possibilités d'apprentissage.

En automne, nous avons remis 34 bourses d'études aux membres des cadets et des Rangers juniors canadiens partout au Canada, en plus des 81 récipiendaires précédents pour un montant total de 115 000 \$. L'avenir du Canada est radieux avec ces remarquables jeunes montrant la voie à suivre, et nous sommes honorés de les aider à réaliser leurs rêves.

« Je suis très honoré et reconnaissant de recevoir la bourse de la Compagnie Canada. Cela contribuera à l'obtention de mon certificat d'ingénieur en maintenance d'aéronefs à l'institut de technologie de la Colombie-Britannique, ce qui me rapprochera de mon rêve de m'engager dans les Forces armées canadiennes et servir en tant que technicien en systèmes aéronautiques. »  
l'adjudant-maître Daniel Wong





# nos programmes

**56 000 \$**

EN SOUTIEN POUR  
LES RANGERS  
JUNIORS CANADIENS

## **Programme de soutien pour les Rangers juniors canadiens**

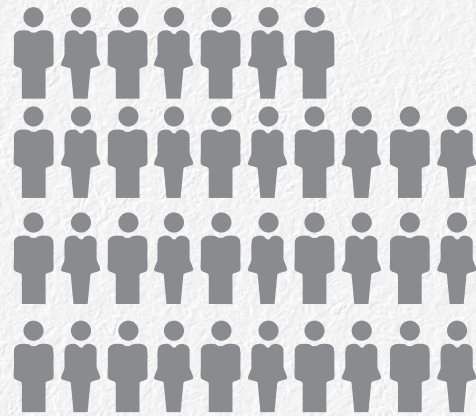
En 2020, Compagnie Canada a lancé un nouveau programme pour soutenir les Rangers juniors canadiens qui font face à des difficultés financières. Ce programme fournit du matériel ou des fonds en cas de besoin pour les Rangers juniors canadiens qui représentent près de 5 000 jeunes, autochtones et non autochtones, vivant dans des régions éloignées et isolées de notre pays.

Nous avons offert un financement de 20 000 \$ à 14 Rangers juniors canadiens en 2021. En 2022, nous avons distribué plus de 36 000 \$ à 22 Rangers juniors canadiens.

« J'étais très reconnaissant lorsque j'ai été sélectionné pour un soutien financier de Compagnie Canada. J'ai utilisé les fonds pour payer mes cours afin de devenir une infirmière auxiliaire autorisée. »

**Abigale Christianson**, Bénéficiaire du programme de soutien au Rangers juniors canadiens





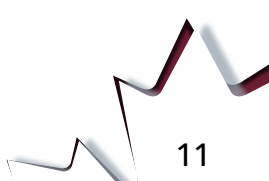
# 37

ENFANTS  
DE FAMILLES  
DE MILITAIRES  
ONT PARTICIPÉ À  
DES CAMPS DE JOUR  
PARTOUT AU CANADA

## Camps pour les enfants

Compagnie Canada offre une aide financière aux enfants des militaires, notamment les enfants qui ont des besoins spéciaux ou qui vivent avec un parent souffrant de troubles de stress post-traumatique, pour participer à des camps d'été partout au pays comme le Camp Feuille d'érable. Le programme offre aux enfants des possibilités de nouer des amitiés, d'apprendre et de jouer, tout en offrant un peu de repos très utile pour leurs parents.

Nous étions fiers d'aider Camp Feuille d'érable à rénover ses cabanes pour les campeurs. Nos dons ont permis de fournir les équipements et le régiment de génie de combat à Petawana a effectué les travaux.

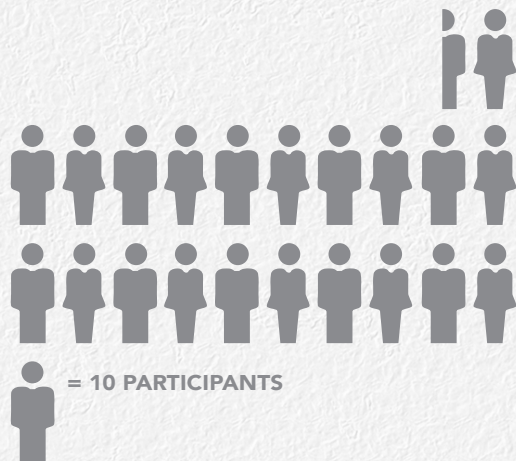




# nos programmes

## Événements d'échange

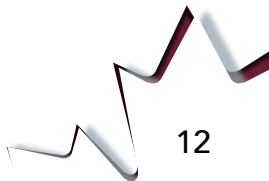
Depuis 2006, la Compagnie Canada a créé des liens entre les militaires et les chefs d'entreprise par le biais d'événements d'échange. Ces événements offrent une plateforme exclusive de collaboration rassemblant les militaires canadiens et les cadres civils pour discuter de thèmes d'intérêt commun ou de problèmes liés à des obstacles difficiles.



**215**  
PARTICIPANTS  
À L'ÉVÉNEMENT D'ÉCHANGE



Au mois d'octobre, notre chapitre du Québec a organisé un dîner régimentaire avec le conférencier invité Lieutenant-général à la retraite, l'honorable Andrew Leslie, ancien commandant de l'armée canadienne, pour discuter du leadership et de la situation géostratégique actuelle.





# GOUVERNANCE

La poursuite de notre succès à venir dépend de la solidité des relations entre les administrateurs et nos partenaires et donateurs.

# LE CONSEIL D'ADMINISTRATION

## Blake C. Goldring

Blake Goldring est le fondateur et président de Compagnie Canada ainsi que membre du comité de surveillance des bourses d'études de Compagnie Canada. Il est président exécutif et membre du conseil d'administration de La Société de Gestion AGF Limitée.

## Le colonel honoraire Paul Hindo

Le colonel honoraire Paul Hindo a passé les 30 dernières années dans le secteur de l'immobilier commercial et est maintenant avec Quantum Cyber Defence. Paul a participé activement aux activités de plusieurs organismes publics et communautaires. Actuellement, il occupe le poste de directeur émérite du Conseil de liaison des Forces canadiennes. Depuis le 1er août 2018, le colonel honoraire Paul occupe la fonction de vice-président chez Compagnie Canada.

## William Braithwaite

William Braithwaite est l'ancien président et avocat principal du cabinet juridique national Stikeman Elliott LLP. M. Braithwaite exerce principalement dans les fusions et acquisitions et représente un vaste éventail d'entreprises, de conseils d'administration et d'actionnaires institutionnels. M. Braithwaite est membre et secrétaire du comité de surveillance des bourses d'études de Compagnie Canada.

## Le colonel honoraire (retraité) Tim Hogarth

Tim Hogarth est président et directeur général du Groupe Pioneer, une société de portefeuille de placements. Avant cela, il était président et président-directeur général de Pioneer Energy et du groupe des entreprises associées. Il est membre du conseil d'administration de la Parkland Fuel Corporation (TSE:PKI) et siège également au conseil d'administration de nombreuses entreprises privées et organisations caritatives.

## François J. Joyet

François J. Joyet est le président et fondateur de Maguire Bakeries, un fabricant indépendant de produits de boulangerie favorisant un style de vie plus sain. L'entreprise établie à Québec vend ses produits partout en Amérique du Nord. Il est également propriétaire et fondateur du Bagel Maguire Café, un café-boulangerie artisanale en exploitation continue depuis 1988.

## Garfield Mitchell

Garfield Mitchell est un investisseur privé, un directeur d'entreprise et le président de Smoothwater Capital Corporation, il fait également partie des conseils de plusieurs fondations et d'organismes caritatifs. Il est aussi président du comité de surveillance des bourses d'études de Compagnie Canada.

## George Salamis

George Salamis est le président-directeur général et le fondateur de l'entreprise Integra Resources qui est spécialisée dans la prospection de pointe de l'or et de l'argent et établie en Idaho, aux États-Unis. Il a un baccalauréat ès sciences avec concentration en géologie de l'Université de Montréal-École Polytechnique, mais son intérêt pour les activités maritimes a commencé avant d'entamer sa carrière dans les mines et l'exploration lorsqu'il était en service dans la marine marchande grecque.

## Rose Patten

Rose Patten est présidente de l'université de Toronto, où elle est également cadre en résidence et professeur auxiliaire dans les programmes de leadership pour les cadres supérieurs à la Rotman School of Management. Elle est conseillère spéciale auprès du PDG et des cadres supérieurs pour le groupe financier BMO.



# NOS PARTENAIRES STRATÉGIQUES EN 2022

Compagnie Canada remercie  
les partenaires suivants pour leur  
généreuse contribution continue :

ACART



## LES ENTREPRISES PARTENAIRES EN 2022

Compagnie Canada remercie  
les organismes suivants pour leur  
généreuse contribution continue :

- Virtu ITG Canada Corp.
- Fondation du Régiment royal  
de Montréal
- Corporation Du Fort St-Jean
- CYDEF
- Siemens Canada
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- Dion, Francois
- Dionne, Eric
- Discroll, John
- Dixon, David
- Dobbins, Mike
- Dohm, Marty
- Donald, Dwight
- Donati, Justin
- Donnelly, Rosanna
- Donville, Jason
- Dougherty
- Dowe, Travis
- Downing, Jordan
- Doyle Salewski Inc.
- Doyle, Brian
- Drabble, Kenneth
- Dragota, Marian
- Driscoll, John
- Drover, Mike
- D'Sa, Lindsay
- D'Souza, Adam
- Duboc, Samuel
- Dubois, Michel
- Dubol, Samuel
- Duchesne, Ronald
- Duffy, Alan
- Duguay, Pierre
- Duhig, Gerry
- Dumanski, Jeff
- Dunkley Foundation
- Dupont, Denis
- Duquette, Timothy
- Durepos, Matthew
- Dussault, Donald
- Dutchin, Kevin
- Dvinski, Gleb
- Dyer, Morgan
- Eappen, Roy
- Eaton, Christina
- Eaton, Frederik D.
- Ebrahimi, Hami
- Economo, Gary
- Edgelow, Bruce
- Edwards, Murray
- Egan, Curran
- El Hanachi, Yasmine
- El-hage, Serge
- Elias-Amaral, Tomas
- Ellis, Donna
- Elms, Geordie
- Eng, Simon
- English, James
- English, Susan
- Ethier, Real
- Eustace, Michael
- Evans, Philip
- Faraone, Carlo
- Farber, Barbara
- Farley, Louis
- Farquhar, Jeff
- Farquharson, Robert
- Farrell, Paul
- Fast, Tracy
- Faustini, Ennio
- Feather, David
- Federer, Andrew
- Fednav Ltd
- Fenton, Andrew

# NOS DONATEURS ET AMIS DEPUIS 2006

(A CONTINUÉ)

- Feola, Michael
- Fernando Bowen, Suzanna
- Ferro, Solomon
- Fielding, William
- Filice, Santo
- Findlay, Wendy
- Finlay, Tom
- Finlayson, Blair
- Finley, Donna
- Firstbrook, John
- Fiske, Steven
- Fix, Karl
- Flemer, Lucinda
- Fleming, Jock & Sue
- Flieler, Wayne
- Flood, Howard
- Fogarty, Justin
- Fogarty, Kristine
- Fogarty, Winston
- Foisy, Jacques
- Folkert, John
- Follegati, Giorgio
- Forand, Alain
- Forbes, Jay
- Forbes, Stephen
- Ford, Chad
- Ford, Kevin
- Ford, Tim
- Forgestone Capital Management LP.
- Forma, Paul
- Forsyth, Gordon
- Fortier, Micheal
- Fortin, Marie-Pier
- Foster, Aaron
- Foster, Garry
- Foster, Wayne
- Fotso Kamga, Michel
- Fowler, David
- Fox, Donald
- Fradelos, Chris
- Francis, Shaun
- Franco, Michel
- Frappier, Dennis
- Fraser, Charles
- Fremeth, Howard
- Frieday, Barry
- Friedman, David
- Fung-Kee-Fung, Michael
- Gacich, Tad
- Gaffney, Tony
- Gagne, Martin
- Gagne, Simon
- Gagnon, Joseph
- Gail Asper Foundation
- Gainey, Laura
- Gallant, Steve
- Gallman, Shawn
- Garbacz, Rick
- Gardner, Chris
- Gardner, Ron
- Gareau, Sylvain
- Gates, Geoff
- Gaudreau, Charles
- Gaudry, Julie
- Gauthier-Beaulieu, Thierry
- Gautreau, Tom
- Gerbasi, Raffaele
- Gestion C.O.P.S Inc
- Ghaemy, Zia
- Ghattias, Serge
- Gibbons, Paul
- Gilchrist, Brent
- Gillam, Marcus
- Gilmour, Karen
- Gin, Wen
- Gingerich, Brent
- Gionet, Lyse
- Glassman, Newton
- Gleed, Derrick
- Glenn, Ian
- Gohier, Jean-Marc
- Goldring, Blake
- Goldring, Dorothy Barbara
- Goldring, Georgina
- Goldring, Judy
- Gough, David
- Gould, Jay
- Gowland, Glen
- Grabe, Spencer
- Graham, Anthony
- Graham, John
- Graham, Keith
- Graham, Martin
- Grail, Sven
- Grandbois, Marc
- Granger, Robin
- Grant, John
- Gratton, Richard
- Gravel, Jean-christophe
- Gravel, Manon
- Greb, Paul
- Green, Fred
- Greenberg, Roger
- Greene, Neil
- Gregory, Elaine
- Gregory, Stephen
- Grenier, Alain
- Gress, Aimee
- Griffin, Bill
- Griffith, Craig
- Grimes, Paul
- Grise, Gregory
- Grohn, Rob
- Groome, Richard
- Grosch, Philip
- Grossmith, Mr and Mrs.
- Groupe Tetu Indentification Visuelle
- Grubert, Robert
- Guertin, Yves
- Guichon, Greg
- Guloien, Donald
- Gupta, Mukesh
- Gutelius, Matt
- Guzman, Doug
- Guzzo, Robert
- Hacker, Rae-Lynn
- Hall, Henry
- Hallat, Jeff
- Halls, Brett
- Hamber, Sydney
- Hamel, Benoit
- Hamelin, Anne-Marie
- Hamilton Tiger Cats Football Club
- Hamilton, Chris
- Hamilton, Michael
- Hargrove, Lynn
- Harrison, Lee
- Harrison, Pauline
- Hart, John
- Hartman, Darell
- Hartt, Stanley
- Harvey, Steve
- Hasper, Trevor
- Hastings, John
- Hatoum, Derek
- Hawkins, Ted
- Hawthorne, Edwin



# NOS DONATEURS ET AMIS DEPUIS 2006

(A CONTINUÉ)

- Hayes, Kieron
- Hayman, Craig
- Hearn, Timothy
- Heffernan, Joseph
- Henkel, Daniele
- Henry, George
- Henry, Tim
- Heppell, Daniel
- Hepworth, Graeme
- Herjavec, Robert
- Hermant, Adam
- Herold, Buddy
- Herold, Casimir and Danilee
- Héroux, Mr. Mario
- Hétu, Steve
- Heward, Geoff
- Hewitt, Jim
- Hewson, Don
- Hibben, Alan
- Hickey, Helen
- Hickey, Sean
- Highmark Homes Inc.
- Hill, Blake
- Hindo, Paul
- Hirjee, Sunil
- Hiscock, Russell
- Hisey, Brian
- Hitchman, Greg
- Hitchman, Lauren
- Hitchman, Tom
- Hobbs, Dwayne
- Hodgson, Timothy
- Hoehn, Sean
- Hoffman, Randy
- Hoffmeister, Rod
- Hogarth, Greg
- Hogarth, Tim
- Hogue, Yvan
- Hollander, Mason
- Hollington, Chad
- Holly, Lowen
- Holmes, Daniel
- Holtforster, Franklin
- Hoopey, Sean
- Hopkinson, David
- Hoque, Habibul
- Horne, Kate
- Hotson, Sarah
- House, Paul
- Howard, Brennan
- Howlett, John
- Hsiung, Jason
- Hub International HKMB Ltd
- Hudson, Adam
- Hurwitz, Paul
- Hutton, Alan
- Hutton, Hubert
- Hydro One Employees
- Hynes, Brendan
- Iacono, Leo
- Iannicca, Nando
- IBM
- Idir, Yahiatene
- Ihaza, Peter
- Im, John
- Ingram, Wayne
- Intelcom Courrier
- Intrepid Risk Group Custom Mitigation Solutions Inc.
- Ippolito, David
- Ippolito, Joel
- Irving, John
- Irwin, Warren
- IsaiX Technology Inc
- Jack, Dym
- Jackman Foundation
- Jackman, Eric
- Jackowski, George
- Jackson, Laura
- Jacober, Lisa
- Jacobsen, Peter
- Jacques, Sylvain
- Jakubowska, Ewelina
- Jalbout, Tarek
- James, Gerard
- James, Justin
- Jamieson, Bryan
- Janday, Iqnoor
- Javor, Nick
- Jean, Piere Albert
- Jean, Richard
- Jean, Stephane
- Jean, Vicky
- Jeansonne Avocats Inc.
- Jedco Energy Services BC
- Jenkins, Tom
- Jennings, Christian
- Jewish Community Foundation
- Johnson, Ed
- Jomphe, Michel
- Jones, Edward
- Joseph, Ian
- Joyce, Ronald
- Joyet, Francois
- Joynt, Carman
- Judge, Charlene
- Juha, Thomas
- Juhlke, Jennifer
- Jurshevski, Alex
- Kade, Joseph
- Kalaydjian, John
- Kammer, Robert
- Kanaan, Joseph
- Kanagarajah, Dhilip
- Kassam, Moez
- Kassie, David
- Katsoudas, Peter
- Kearns, Robert
- Kebano, Felice
- Keenan, Anthony
- Keller-Hobson, Douglas
- Kelly, Caroline
- Kelly, Lesley
- Kelly, Pat
- Kelly, Stephen
- Kelvin Zero Inc.
- Kemp, Jennifer
- Kempf, Mark
- Kendall, Ben
- Kendrick, Jamie
- Kennedy, Jan
- Kennedy, Rick
- Kent, Mark
- Kettle, Nigel
- Kettleman's Baguel Co.
- Keyes, Valerie
- Khosla, Deep
- Kilby, Robert
- Kilgour, Kathleen
- Killin, Jim
- King, Edward
- King, Matthew
- Kinnear, James

# NOS DONATEURS ET AMIS DEPUIS 2006

(A CONTINUÉ)

- Kirkpatrick, Tristan
- Kiwanis Club of Kingsway Charitable Foundation
- Klar, Brahm
- Klepatskyi, Anatolii
- Kojun Iwaasa, Kenneth
- Kolby, Alana
- Kololian, Vahan
- Kong, Bernard
- Kooy, Bill
- Kotyluk, Corey
- Kremer, Stephanie
- Kroeker, Brad
- La Liberte, Marc
- Laberge, Yves
- Lae, Yvonne
- Laferrière, Alex
- Laframboise, Joseph Guy
- Laing, Donna
- Lamy, Eric
- Landmann, Peter
- Landmark Holdings Ltd.
- Landry, Anne
- Landry, Michelle
- Lang, Guy
- Lang, Janice
- Lange, Julie
- Langley Hope, Kathryn
- Larmond, Chad
- Larouche, Carl
- Larrivee-Weeks Charitable Fund
- Latner, Mr. Harold
- Latreille, Jean-Francois
- Laughton, Richard
- Laurin, Jean-Francois
- Lauzon, Richard
- Lavoie, Monelle
- Lawee, Philip
- Lawrie, Robert
- Lawson, Brian
- Lawson, Dave
- Lazar, Gabriel
- Lazzam, Charles & Linda
- Lazzam, Linda
- Le Bel, Emmanuel
- Lebeuf, Michel
- Leblond, Sebastien
- Lecompte, Nadine
- Lee, Ian
- Lee, Kevin
- Lefebvre, David
- Leger, Pierre
- Leonard, Matthew
- Les Aliment Uni Food Inc
- Les Immeubles BGL
- Lessard, Pierre
- Letourneau, Valerie
- Levert, Danielle
- Levesque, Georges
- Levitt, Jenny
- Lewis, George
- Lezon, Ron
- Li, Qi
- Lloyd, Stephen
- Lo, Alfred
- Loblaw Companies Limited
- Loewen, Richard
- Lohonyai, Sarah
- Loney, Allen
- Losani, Fred
- Lough, David
- Lowe, Darren
- Lower, Holly
- Lozynsky, Jerry
- Lyons, Kate
- M & A Management Consulting Inc
- Ma, Patrick
- Maavara, Gary
- Macdonald, Dougal
- MacDonald, Tim
- Macgillivray, David
- MacGregor, Blake
- MacIntosh, Scott
- MacIntyre, John
- MacIsaac, Rob
- Mackie, Scott
- MacKinnon, Hugh
- MacKinnon, Steven
- Macmillan, Michael
- MacPherson, Chris
- Macquarie Capital Markets Canada Ltd
- Macuda, Todd
- Madden, Patrick
- Madon, James
- Mahadeva, Robin
- Maheral, Rob
- Maiorino, Anthony
- Maisonneuve, Michel
- Major, Jack
- Makepeace, Susan
- Mallios, Andrew
- Mamdani, Adam
- Mancini, Marco
- Manellis, Steph
- Mangotich, Stephen
- Mann, David
- Mannix, Fred
- Mannix, Ron
- Mannix, Ronald
- Manns, Scott
- Manrique, Francisco
- Marchand, Sarah
- Marchetti, Greg
- Marena, Sophie
- Mario Sport Inc-Sport Experts
- Markham, Sean
- Marks, Dean
- Marois, Pierre
- Marsh, Andrew
- Marsh, Gerry
- Marsillo, Phil
- Martel, Jocelyn
- Martin, Colin
- Martin, Michael
- Marusyk, Randy
- Marzolini, Michael
- Massaar, Robert
- Mathieson, Tom
- Matita Group
- Mathuring, Maureen
- Matte, Denny
- Matviewshen, Michael
- Mauricio, Patricia
- McArthur, Susan
- McBroom, Conor
- McCabe, Jane
- McCagherty, David
- McCaig, Ann
- McCarthy, Elisabeth
- McCord, Jeff
- McCormick, Steven
- McDonald, James
- McDonald, Todd
- McElhoes, Richard
- McEwan, Robert
- McFeetors, Drew



# NOS DONATEURS ET AMIS DEPUIS 2006

(A CONTINUÉ)

- McGall, Bob
- McGrath, Paul
- McGregor, John
- McInnis, Adam
- McIntosh, Rob
- McKay, Andrew
- McKay, Michael
- McKeil, Blair
- McKenzie, John
- McLay, Jeff
- McLean, Fred
- McLean, Jennifer
- McMillan, Allan
- McNamara, Robert
- McQueen, Mark
- M-E Squared Foundation
- Meehan, Steve
- Mellquist, Kenneth
- Ménard, L. Jacques
- Menkes, Matthew
- Mercier, Christian
- Meredith, Thomas
- Merianos, Tom
- Méthot, Julie
- Metro
- Metro Logistics Inc.
- MHPM Project Leaders
- Michie, James A.
- Mierins, Jeff
- Milavsky, Riley
- Milavsky, Roxanne
- Millar, Dan
- Millen, Stephen
- Mills, Cyndi
- Milner, Stanley
- Milosevic, Theo
- Milroy, Tom
- Minto Foundation Inc.
- Mintz, Jack
- Mirsaiedi, Shirin
- Missakian, Raffi
- Mitchell, Garfield
- Mitchell, Justin
- Mitchell, Mathieu
- Mitchell, Scott
- Moclair, Paul
- Moes, Michael
- Molotsky, Jill
- Mombourquette, Lydia
- Monaghan, Ed
- Mondou, Angela
- Mongeau, Claude
- Monopoli, Domenic
- Moore, Terry
- Moran, Mark
- Morari, Bill
- Morassutti, Gary
- Morden, Sarah
- Morency Société d'Avocats
- Morgan Stanley
- Morneau, William
- Morphet, Gaelen
- Morretti, David
- Morris, Bill
- Morrison, Hayley
- Morrison, Telah
- Morrow, Andrew
- Mortensen, Marlene
- Mosley, Lee
- Mouratidis, Georgina
- Muise, Brian
- Mulholland, Colleen
- Mullally, Conor
- Multi Glass Insulation Ltd
- Munn, Alan
- Munroe, Robert
- Murchison, Greg
- Murphy, Michael
- Murphy, Tim
- Murray, Scott
- Murray, Sean
- Myre, Louis
- Nadeau, Johanne
- Nadler, Michael
- Nafarrate, Guillermo
- Nanji, Chiko
- Nasso, Matthew
- Nathaniel, David
- National Electronic Service Association ( NES A )
- Natsis, Christy
- Navona Investors Services Limited
- Neal, Brian
- Neasmith, David
- Nedkov De Lacamp, Matey
- Nelson, Brian
- Nelson, Mike
- Ness, Richard
- New, Rickart
- Newell, Gregory
- Newman, John
- Nicholishen, Michael
- Nicholls, Gordon
- Nicol, David
- Nicosia, Michael
- Ninth River Group Financial Solutions Inc
- Nittolo, Iva
- Nixon, Gordon
- Njegovan, Donald
- No Rainbows Inc.
- Noble, Joanne
- Noble, Pearce
- Noel, Andrew
- Norris, Michael
- Norton, Kyle
- Nudds, Gerrard
- Nunez, José R.
- O'Born, Earle
- O'Born, Andrew
- O'Born, Janice
- Obradovich, Thomas
- O'Brien, David
- O'Brien, Stephen
- O'Connor, Cedric
- Odette Federer Family Foundation
- O'Hanlon, Patrick
- O'Heron, Dylan
- Oliver, Robert & Lori
- O'Neill, Dennis
- O'Neill, William
- Ophelders, Katie
- Osmak, Greg
- Ottawa Community Foundation
- Ouahid, Fouad
- Ouellette, Marie Claire
- Ouellette, Robert
- Owen, Loudon
- Owen-Hicks, John
- Pace Savings
- Pagano, Joe & Helena
- Papuga, Matthew
- Paquin, Julie
- Paradigm Quest Inc
- Paré, Christian
- Parent, Marc
- Paridigm Capital

# NOS DONATEURS ET AMIS DEPUIS 2006

(A CONTINUÉ)

- Park, Tori-Rae
- Parsons, Geoffrey
- Paseli, Jason
- Pastuovic, Peter
- Pathak, Prashant
- Pathy, Paul
- Patten, Rose
- Pedersen, Niels
- Peel, Sue
- Pelekis, Ian
- Pelletier, Mario
- Pembroke Management LTD.
- Pepper, Andrew
- Perchal, Walter
- Perel, Alex
- Perkell, Gregory
- Perron, Claude
- Pettes, Alex
- Petty, Virginia
- Pharand, Pierre-Paul
- Phillips, Mike
- Pick, Kristina
- Pietrovito, Roberto
- Pike, David
- Pilote, Martin
- Pint, Paul
- Piranha Angence Tactique Inc.
- PKM Charitable Trust BC
- Pleau, Jean-Francois
- Pociurko, Andre
- Polachek, Gary
- Poole, Jillian
- Pooley, Michael
- Pouliot, Jennifer
- Poulos, John
- Pound, Richard
- Powell, Rachel
- PPCLI Foundation
- Preston, Cathy
- Price, Evan
- Primerica Life Insurance
- Pringle, Andrew
- Pritchard, Scott
- Pronkin, Michel
- Proulx, Jason
- Puffer, John
- Pulvermacher, Gerald
- Purvis, Randall
- Pynn, Fred
- Quickmire, Gregory
- Quinn, Paul
- Raich, Robert
- Ramai, Trevor Jr
- Randall, Chris
- Randall, Cliff
- Ranganathan, Ravi
- Raposo, Tony
- Rawlings, David
- Raymond James Canada Foundation
- RBC Foundation
- RBC Insurance
- Reaburn, Paul
- Read, Brian
- Reamey, Gary
- Rebroy, Oxana
- Redford, David
- Reed, Kevin
- Reeves, Cliff
- Reid, Hunter
- Reifel, George
- Remarais, Andy
- Restaurant Subway Québec Ltée
- Reyes, Melissa
- Reynolds, Duncan
- Richards, Dan
- Riddell, Chris
- Rideau Recognition Solutions
- Ridgen, Paul
- Rigden, Paul
- Ritchie, Gordon
- Ritchie, Michael
- Rivard, Martin
- Rivkin, Andrew
- Rizzo, Guy
- Roach, Michael E.
- Roberge, Charles
- Roberge, François
- Roberts, Andrew
- Robinson Engus, Colin
- Robinson, James
- Robitaille, Jacques
- Robles, Joel
- Robson, William
- Rochat, Denise
- Rodger, Michael
- Rodgers, William
- Rogers, Greg
- Rokos, Greg
- Rollin, Alain
- Roman, Samantha
- Romansky, Jeffery
- Ronald, Ian
- Roosen, Sean
- Roots Fitness Inc
- Rosa, Sergio
- Ross, Barnaby
- Rosseau Asset Mgt
- Rossi, Rocco
- Rotenberg, Helen
- Rothney, Bruce
- Rouleau, Martine
- Rousseau, Sylvain
- Rovere, Michelle
- Royal Canadian Legion Branch 24-106 P. Fund
- Royal Regiment Honorarium
- Royce, Michael
- Rubano Scalia Inc. Chartered Accountants
- Rubano, Phil
- Rughoo, David
- Ruskin Construction BC
- Russel, Janet
- Russell, Rob
- Ruston, David
- Rutledge, Stuart
- Ryall, Fred
- Sachs, David
- Sado, Mike
- Salter, Stephen
- Samuel, Louis
- Sanderson, Christopher
- Sandler O'Neill & Partners LLP
- Sapi, Louis
- Sasson, Joseph
- Sauve, Jean-François
- Saxena, Mike
- Scannell, Paul
- Schaefer, Harrison
- Schellenberg, David A.
- Schiessler, Kevin
- Schimdt, Jan



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(A CONTINUÉ)

- Schneider, Sam
- Sciberras, Stephanie
- Scott, Dave
- Scott, John
- Scott, Michael
- Sears, Robin
- Sefton, Daniel
- Seitz, Chris
- Semerjian, Fred
- Senay, Andre
- Senst, Graham
- Sepulchre, David
- Serrano-Matte, Wendy
- Seto, Judy
- Shaffer, Carolyn
- Sharpe, Gord
- Shaw, Graham
- Shaw, Russell
- Shawki, El Moataz
- Shawn Gallman, Shawn
- Shea, James
- Sherman, Jeffrey
- Sherrett, Matthew
- Shi, Zhan
- Shikaze, Joy
- Shone, John
- Sicoli, Pierino
- Siegel, Bill
- Sienkiewicz, Adela
- Sifton, Michael
- Simbul-Lezon, Marita
- Simmelink, Sandra
- Simmonds, Murray
- Simpson, George
- Simpson, Tracy
- Sims, Charlie
- Sims, Warren
- Sirois, Francois Charles
- Skelding, Neil
- Skinner, Greg
- Skot, Vic
- Slatt, Jordan
- Sleeman, John
- Smellie, David
- Smith, Andy
- Smith, Crystal
- Smith, Geoff
- Smith, Glen
- Smith, Gregory
- Smith, Paul
- Smith, Philip
- Smith, Robert
- Smith, Roy
- Smith, Steve
- Smith, Zachary
- Smuk, Robert
- Snelling, Tim
- Snow, Emily
- Sobel, William
- Somerton-Moisan, Sean
- Sonshine, Edward
- Sordo, Joe
- Sourang, Momar
- Southcott, John
- Spartan Consulting
- Spaziani, Frank
- Speirs, Greg
- Spitz, Warren
- Spitznagel, Perry
- Springford, Larry
- Squibb, Wayne
- Squires, Laura
- Stadnichenko, Maxim
- Stadnisky, Sue
- Stafford, Gary
- Standard
- Stang, Carmen
- Staniscia, Rebecca
- Steele, David
- Steffler, Mike
- Stein, Erin
- Steinberg, Lorne
- Stephenson, Mercedes
- Stevenson, Kate
- Stevenson, Katherine
- Stevenson, Larry
- Stewart, Donald
- Stewart, Ray
- Stibbard, Jeff
- Still, Nolan
- Stipsits, Steve
- St-Laurent, André
- Stollery, Lindsay
- Strategas NY
- Streeter, David
- Strickland, Richard
- Stripp, Kevin
- Strongman, Marc
- Subramaniam, Ganeshan
- Suedfeld, Peter
- Suen, Gisele
- Sula, Edlira
- Sullivan, John
- Sun, Jie
- Sutton, Jeff
- Suydam, David
- Swann, Alexander
- Sweet, Bob
- Sweet, David
- Tabah, George
- Tabb, Cherry
- Tamblyn, Rob
- Tanenbaum, Larry
- Tanguay
- Tanner, Lynn
- Tarcha, Nabil
- Tasaka, Mark
- Tayag, Jaycelle Anne
- Taylor, Bruce
- Taylor, Dave
- Taylor, David
- Tesar, Karin
- Tethong, Losel
- Thadaney, Nicholas
- The Gordon & Lorraine Gibson Family Foundation
- The Masonic Foundation of Quebec
- Thibault, Guy
- Thibodeau, Martin
- Thiessen, Andrew
- Thiessen, John
- Thiessen, Ronald
- Thompson, Bob
- Thompson, Greg
- Thomson, Christina
- Tikeng Jounda, Marcel
- Timpano, Vincent
- Tobin, John
- Topolovec, Milan
- Torokvei, Max
- Tory, Julia
- Tovstolug, Aleksey
- Trademark Consulting Inc.
- Tranter, Chad
- Traviss, Michael

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(A CONTINUÉ)

- Treadwell, Joy
- Tremaine, Peter
- Tremblay, Guy
- Tremblay, Stephane
- Trigui, Moez
- Trimble, Tracey
- Trollope, Clifford
- Tsang, Gregory
- Tunney, Wayne
- Turcotte, Martine
- Turmel, Cedric
- Turnbull, Martha
- Turner, Brian
- Tuszynski, Diana
- Tuttle, Blair
- UK Online Giving Foundation
- United Way of Greater Toronto
- Vachon, Francine
- Vachon, Louis
- Valenti, Alysha
- Valenti, Vince
- Van der Kamp, Lorraine
- Van Houten, Nick
- Van Kessel, Renee
- Van Rooy, Elizabeth
- Van Weel, Jan
- Vanboxmeer, Brian
- Vanderstarren, Randy
- Varkey, Richard
- Varteresian, Peter
- Vaudry, Terry
- Vaughan-Jones, Chris
- Veillette, Steeve
- Veitch, James (JP)
- Velthuisen, Laura
- Vennat, Charles Alexandre
- Venner, Caitlin
- Versa Bank
- Verschuren, Annette
- Vettoretto, Gino
- Villemure, Mariane
- Villeneuve, Mark
- Virginia Parker Foundation
- Von Schroeter, Alexandra
- Voss, Kenn
- Voticky, Milan & Catherine
- W.Garfield Weston Foundation
- Wagar, Chadley
- Wagram, Henry
- Wahlen, Chris
- Waldie, Joy
- Walker Glass
- Walker, Ally
- Walker, John
- Walter, Bruce
- Waratah Capital Advisors Ltd.
- Ward, Matthew
- Ward, Michael
- Wardrop, Tim
- Warner, Patrick
- Warren, John
- Waterford Property Group LTD.
- Watson, Joel
- Watts, Regan
- Waugh, William
- WCPD Foundation
- Webber, Kevin
- Weishaar, Nicholas
- Wekerle, Michael
- Welch, Cecil
- Welsford, John
- Werbiski
- Wernham, Richard
- Westeinde Properties Ltd.
- Westeinde, Jeffrey
- Westermann, Gavin
- Weston Family Foundation
- Weston, Galen
- Wheelband, Pauline
- Wheeler, Dwayne
- Whittle, Dan
- Wildeboer, Rob
- Willemsen, Astrid
- Williams, Damon
- Williams, Michael
- Williams, Richard
- Williamson, Dufferin
- Williamson, Gord
- Williamson, James
- Willis, Andrew
- Willson, Peter
- Wilson International Ltd
- Wilson, Brett
- Wilson, Jim
- Wilson, Tara
- Wintzenrieth, Naomi
- Wisdom, Victoria
- Wong, Ray
- Wood, Blake
- Wood, Dan
- Wood, Matthew
- Woodbridge, Gene
- Woods, Ruth
- Worsley, Harry
- Wortzman, Jim
- Wrenn, Andrew
- Wright, John
- Wright, Tristan
- Yalchin, Shendal
- Yelavich, Michael
- Yen, Jonathan
- YMF Holdings BC
- York, Jeffrey
- Young, Dave
- Young, David
- Young, Elizabeth
- Yu, Ashly
- Zabloski, Matthew
- Zaltz, Evan
- Zissopoulos, Steve
- Zwsanski, Mark



# ÉTATS FINANCIERS

## Canada Company: Many Ways to Serve Contents

*For the year ended December 31, 2022*

	<i>Page</i>
<b>Independent Auditor's Report</b>	
<b>Financial Statements</b>	
Statement of Financial Position .....	1
Statement of Operations and Changes in Net Assets.....	2
Statement of Cash Flows.....	3
<b>Notes to the Financial Statements</b> .....	4

To the Directors of Canada Company: Many Ways to Serve:

### Qualified Opinion

We have audited the financial statements of Canada Company: Many Ways to Serve (the "Organization"), which comprise the statement of financial position as at December 31, 2022, and the statements of operations and changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2022, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### Basis for Qualified Opinion

In common with many not-for-profit organizations, Canada Company derives revenue from donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of Canada Company. Therefore, we were not able to determine whether any adjustments might be necessary to donations revenues, excess (deficiency) of revenue over expenses and cash flows from operating activities for the years ended December 31, 2022 and 2021, current assets as at December 31, 2022 and 2021 and fund balances as at January 1 and December 31 for both the 2022 and 2021 years.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are those standards are further described in the Auditor's Responsibilities for the Audit of the Financial relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

### Other Matter

The financial statement for the year ended December 31, 2021 were audited by another auditor who expressed modified opinion on those statements on April 8, 2022 for the reasons described in the Basis for Qualified paragraph.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.



# ÉTATS FINANCIERS

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Markham, Ontario

Chartered Professional Accountants

Licensed Public Accountants

# ÉTATS FINANCIERS

## Canada Company: Many Ways to Serve Statement of Financial Position

As at December 31, 2022

	2022	2021
<b>Assets</b>		
<b>Current</b>		
Cash	925,874	1,268,417
Pledges receivable	116,596	5,000
HST rebate receivable	20,120	18,808
	<b>1,062,590</b>	<b>1,292,225</b>
<b>Liabilities</b>		
<b>Current</b>		
Accounts payable and accruals	44,287	91,149
<b>Fund balances</b>		
General fund	1,018,303	1,201,076
	<b>1,062,590</b>	<b>1,292,225</b>

Approved on behalf of the Board

  
\_\_\_\_\_  
Director

\_\_\_\_\_  
Founder & Chair  
Director

The accompanying notes are an integral part of these financial statements



# ÉTATS FINANCIERS

## Canada Company: Many Ways to Serve Statement of Operations and Changes in Net Assets

For the year ended December 31, 2022

	General Fund	Scholarship Fund	2022	2021
<b>Revenue</b>				
Donations	618,459	-	618,459	640,030
Designated giving	-	184,086	184,086	84,063
Government subsidies (Note 7)	-	-	-	45,374
Investment Income	-	-	-	1,067
	<b>618,459</b>	<b>184,086</b>	<b>802,545</b>	<b>770,534</b>
<b>Expenses</b>				
Program costs (Note 5)	358,980	-	358,980	374,682
Salaries and benefits	251,976	-	251,976	226,248
Scholarships	-	184,086	184,086	84,063
Marketing	102,618	-	102,618	86,527
Professional fees	40,972	-	40,972	54,512
Travel	16,781	-	16,781	5,855
Donations	15,000	-	15,000	500
Management fees	5,554	-	5,554	10,394
Interest and bank charges	4,046	-	4,046	3,720
Office and general	3,348	-	3,348	6,837
Monument costs	1,663	-	1,663	7,809
Translation expense	294	-	294	1,619
	<b>801,232</b>	<b>184,086</b>	<b>985,318</b>	<b>862,766</b>
<b>Excess (deficiency) of revenue over expenses</b>	<b>(182,773)</b>	<b>-</b>	<b>(182,773)</b>	<b>(92,232)</b>
<b>Fund balances, beginning</b>	<b>1,201,076</b>	<b>-</b>	<b>1,201,076</b>	<b>1,293,308</b>
<b>Fund balances, ending</b>	<b>1,018,303</b>	<b>-</b>	<b>1,018,303</b>	<b>1,201,076</b>

The accompanying notes are an integral part of these financial statements

# ÉTATS FINANCIERS

## Canada Company: Many Ways to Serve Statement of Cash Flows For the year ended December 31, 2022

	2022	2021
<b>Cash provided by (used for) the following activities</b>		
<b>Operating</b>		
Excess (deficiency) of revenue over expenses	(182,773)	(92,232)
	(182,773)	(92,232)
Changes in working capital accounts		
Pledges receivable	(111,596)	20,000
HST rebate receivable	(1,312)	42,072
Accounts receivable	-	10,392
Accounts payable and accruals	(46,862)	18,491
<b>Net change in cash</b>	<b>(342,543)</b>	<b>(1,277)</b>
<b>Cash, beginning of year</b>	<b>1,268,417</b>	<b>1,269,694</b>
<b>Cash, end of year</b>	<b>925,874</b>	<b>1,268,417</b>

The accompanying notes are an integral part of these financial statements



## Canada Company: Many Ways to Serve Notes to the Financial Statements For the year ended December 31, 2022

### 1. Nature of operations

Canada Company: Many Ways to Serve (the "Organization") was incorporated under the authority of Canada Corporations Act without share capital on February 1, 2008 and is registered as a charitable organization for income tax purposes. The Organization's purpose is develop unique programs to assist those in the military and their families.

The Organization is exempt from income tax under section 149(1)(l) of the Income Tax Act.

### 2. Significant accounting policies

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO"). They include the accounts of two funds: the General Fund and the Scholarship Fund. Each of these funds has associated with it specific revenue and expenditures.

#### **Fund Accounting**

The Organization follows fund accounting to account for and report on the objectives of the Organization. For financial statement purposes, the funds have been grouped into the following funds:

#### Scholarship fund

The scholarship fund reports the Organization's scholarship activities. The purpose of this fund is to support post-secondary education endeavours of the children of fallen Canadian soldiers and subject to both internally and externally imposed covenants. A third party holds and manages the fund and funding is based on an individual basis without a predetermined use.

All other transactions and balances are reported in the General Fund.

#### **Revenue recognition**

The Organization follows the deferral method of accounting for contributions. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Restricted fundraising revenue and expenses of future period are deferred and recognized as revenue in the year in which the related expenses are incurred.

Unrestricted investment income is recognized as revenues in the general fund when gains/losses are realized.

Pledges receivable and donations and gifts relating to events and agreements, are recognized provided collection is reasonably certain.

#### **Government assistance**

The Organization makes periodic applications for financial assistance under various government incentive programs. Government assistance received during the year are recognized as revenue once assistance eligibility requirements are met and collection is reasonably assured.

#### **Donations In-Kind**

The fair value of contributed materials and services, which would otherwise be paid for by the Organization, is recognized when received.

In instances whereby the fair value is not readily available, the contributed materials and services are not recognized in these financial statements.

#### **Financial instruments**

The Organization recognizes financial instruments when the Organization becomes party to the contractual provisions of the financial instrument.

## Canada Company: Many Ways to Serve Notes to the Financial Statements For the year ended December 31, 2022

### Arm's length financial instruments

Financial instruments originated/acquired or issued/assumed in an arm's length transaction ("arm's length financial instruments") are initially recorded at their fair value.

At initial recognition, the Organization may irrevocably elect to subsequently measure any arm's length financial instrument at fair value. The Organization has not made such an election during the year.

The Organization subsequently measures investments in equity instruments quoted in an active market and all derivative instruments, except those designated in a qualifying hedging relationship or that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, at fair value. Investments in equity instruments not quoted in an active market and derivatives that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, are subsequently measured at cost less impairment. With the exception of financial liabilities indexed to a measure of the Organization's performance or value of its equity and those instruments designated at fair value, all other financial assets and liabilities are subsequently measured at amortized cost.

Transaction costs and financing fees directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in excess of revenues over expenses. Conversely, transaction costs and financing fees are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

### Related party financial instruments

The Organization initially measures the following financial instruments originated/acquired or issued/assumed in a related party transaction ("related party financial instruments") at fair value:

- Investments in equity instruments quoted in an active market
- Debt instruments quoted in an active market
- Debt instruments when the inputs significant to the determination of its fair value are observable (directly or indirectly)

All other related party financial instruments are measured at cost on initial recognition. When the financial instrument has repayment terms, cost is determined using the undiscounted cash flows, excluding interest, dividend, variable and contingent payments, less any impairment losses previously recognized by the transferor. When the financial instrument does not have repayment terms, but the consideration transferred has repayment terms, cost is determined based on the repayment terms of the consideration transferred. When the financial instrument and the consideration transferred both do not have repayment terms, the cost is equal to the carrying or exchange amount of the consideration transferred or received (refer to Note 3).

At initial recognition, the Organization may elect to subsequently measure related party debt instruments that are quoted in active market, or that have observable inputs significant to the determination of fair value, at fair value.

The Organization subsequently measures investments in equity instruments quoted in an active market and all derivative instruments, except those designated in a qualifying hedging relationship or that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, at fair value. Financial instruments that were initially measured at cost and derivatives that are linked to, and must be settled by, delivery of unquoted equity instruments of another entity, are subsequently measured using the cost method less any reduction for impairment.

Transaction costs and financing fees directly attributable to the origination, acquisition, issuance or assumption of related party financial instruments are immediately recognized in excess of revenues over expenses.

### Measurement uncertainty (use of estimates)

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information become available in the future.

By their nature, these judgments are subject to measurement uncertainty, and the effect on the financial statements of changes in such estimates and assumptions in future years could be material. These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in excess of revenues over expenses in the year in which they become known.



## Canada Company: Many Ways to Serve Notes to the Financial Statements For the year ended December 31, 2022

### 3. Related party transactions

During the year, board members contributed office space, supplies, and administrative staff with no cost to the Organization. No amount has been recorded in the Organization's financial statements reflecting these transactions because of the difficulty of determining fair value. Donations of \$57,714 (2021 - \$63,500) were received from board members during the year.

The Organization has established a scholarship fund administered by a private organization. At December 31, 2022, the fair value of the scholarship fund, held by a private organization was approximately \$3,487,000 (2021 - \$4,056,000) which includes withdrawals of \$184,086 (2021 - \$84,063) to fund the scholarship awards and associated expenses. This is not reflected in the financial statements of the Organization.

### 4. Fundraising Ratio

The fundraising ratio, which represents fundraising expenses as a percentage of total tax-receipted donations from all sources and non-tax receipted revenues from fundraising, has been determined to be 4%. (2021 - 4%)

### 5. Commitments

The Organization has made a commitment to donate \$126,000 to Perley and Rideau Veterans' Health Center Foundation over five years as follows:

2023	61,000
2024	35,000
2025	15,000
2026	15,000
	<hr/>
	126,000

The pledge is for the Answer the Call fundraising campaign that will be invested in research and evidence-based innovation to improve and influence care for older Canadians at the Perley and Rideau Veterans' Health Care Foundation.

### 6. Financial instruments

The Organization, as part of its operations, carries a number of financial instruments. It is management's opinion that the Organization is not exposed to significant interest, currency, credit, liquidity or other price risks arising from these financial instruments except as otherwise disclosed.

## Canada Company: Many Ways to Serve Notes to the Financial Statements

For the year ended December 31, 2022

### 6. Financial instruments (Continued from previous page)

#### **Credit risk**

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Organization's financial instruments that are exposed to concentrations of credit risk relate primarily to cash. The Organization manages its exposure to this risk by maintaining cash with a major financial institution. The Organization also has credit risk to the extent that pledges receivable are not collectible. The Organization manages this risk by closely monitoring delinquent pledges and ensuring that late pledges and deviations are pursued.

#### **Liquidity risk**

Liquidity risk is the risk that the Organization encounters difficulty in meeting its obligations associated with financial liabilities. Liquidity risk arises from accounts payable and accrued liabilities. The Organization continues to focus on maintaining adequate liquidity to meet operating working capital requirements.

### 7. Government Assistance

In the prior year, the Organization applied for the Canadian Emergency Wage Subsidy ("CEWS") and Temporary Wage Subsidy ("TWS") from the Government of Canada. The total amount of government assistance received from CEWS was recorded as revenue on the statement of operations and totaled \$Nil (2021 - \$47,737).